

Capital University of Economics and Business Overseas Chinese College Course Syllabus

Year and Semester	2024 Fall
Course Name	Operations Management
Course Code	BOP302
	☐ General Education (Required) ☐ General Education (Elective) ☐ Basic Disciplinary Course ☐ Professional Course (Required)
Course Type	□Professional Course (Elective) □Professional Course (Expanded) □Professional Course (Advanced)
Course Credits	3
Course Hours	Total Class 48 Lecture 48 Experiment (Computer) Hours 0
	☐ Freshman ☐ Sophomore ☑Junior ☐ Senior
Applicable object	☑ Business Administration (Accounting)
	☐ Information Management and Information Systems (Finance)
Prerequisites	
Instructor	Yue Wang
	Office: BA Office C204
Contact Information	Tele: (010)83951123
	Email: wangyue@cueb.edu.cn
Office Hour	M 11:35-12:20 15:25-16:10 T 11:35-12:20
	Th 11:35-12:20 13:30-15:05
Learning Centre	W 6pm-8pm (online) F 10:45-12:20
Grade/Section	22BA/22ACCA1/22ACCA2
Course Time/Place	M/T 67/89 M/T 34/67 TH/F 34/67
Textbook	F.Robert Jacobs, Richard B. Chase. <i>Operations and Supply Chain Management,</i> 15th Edition. McGraw-Hill Education (Asia) and China Machine Press, ISBN 978-7-111-63049-4

Reference Book and Resources

- 1. William J. Stevenson. *Operations Management, 13th Edition*. McGraw-Hill Education (Asia) and China Machine Press, ISBN 978-7-111-63594-9.
- 2. MOOC 《运营管理》西南财经大学 廖毅
- 3. https://www.bilibili.com/video/av91112774/?vd_source=7f7b1512ae2a833dd78d07b74507c1c8 中英字幕运营管理

Course Description

This course provides an introduction to the design, planning and control of the manufacturing and service systems required to transform an organization's inputs into useful goods and services. Managerial challenges in product and service design, capacity planning, process analysis, production processes, quality control, supply chain processes, and inventory control are considered.



Student Learning Outcomes

After completing this course, students will be able to:

Knowledge

- Recognize the strategic importance of effective operations and supply chain management;
- Identify and analyze the major issues involved in the management of operation systems;

Capability

Gain an understanding of the operations cases in Chinese enterprises;

Mindset

Change your view of your interactions with operations systems.

Website Source

- 1. https://www.icourse163.org/
- 2. https://next.xuetangx.com/

Teaching Methods

This course contains MOOC lectures (the first three weeks), classroom lectures, discussions, case studies, homework, quizzes, presentation and exams. Textbook content will be introduced first. Then practice questions will be delivered to students as a way to test their understanding of the knowledge. This will require individual or group assignment in or after class.

Grade Criterion

Component	Weight	Description
		A cumulative final examination will be given based on all of the contents
		of the class. The exam paper may be composed of multiple-choice
Final Exam	20%	questions, true or false questions, short answer questions, and calculations.
		Students should rely primarily on in-class exercises to give them a sense of
		what they may see for material on exams.
		A group (2-3 students per team) paper should be written based on all of
Mid-Term Paper	20%	the contents that have been taught in class. The paper should analyze a
		real-life case in recent and apply textbook concepts and theories.
		Most of the assigned homework is taken from the Exercises in the
Homework and In-class	30%	textbook. Assignments will be collected at the clearly stated date. Late
Exercises	30%	assignments will not be accepted. The graded assignments will be kept
		by the tutor for reference and won't be returned to students.
		The students will be divided into several groups to prepare a presentation.
		Each student is required to be involved in the presentation. The topics
Presentation	10%	can be selected from the textbook or lectures. Each group need to finish
		a PPT related to the topic which is given and hand in the related resources
		to the teacher before the presentation.
		Individuals will be asked to participate individually in a question and
Participation	10%	answer at least 5 times during the semester. The performances should be
		counted in their participation.



Attendance	10%	Refer to attendance policy listed below.
Total	100%	

Detailed Grade Computation

	Before Midterm	After Midterm
Attendance	5%	5%
Participation	5%	5%
Homework	5%	10%
Exercises	5%	10%
Presentation		10%
Midterm Paper	20%	
Final exam		20%
Total	40%	60%

Grading Policy

A+ 97-100	A 93-96	A- 90–92	B+ 87-89	B 83-86	B- 80–82
C+ 75-79	C 70-74	C- 67–69	D+ 63-66	D 62-60	F 0- 59

Exam Schedule

Midterm Test:

Final Exam:

Assessment of Student Performance

*Self-Study and Reading Ability Practice

Instructor will give out the chapters or the reference books to read and use class hours to have discussion; students should be able to show a proactive attitude and ability for self-study and reading. Knowledge and oral English will be elements of homework or presentation score.

Homework

Students should finish their homework by themselves. Copying from others will be treated as cheating and the homework scores may received a zero. Students should hand in all assignments on time. Late assignments will be accepted at the discretion of the instructor (i.e., when the student was ill or had an excused absence). Late assignments without reasonable proof will be reduced in score by 50%.

* Attendance

Because the course covers a great deal of material, attending every class session is very important for performing well.

- •Being late for 15 minutes or more is considered an absence.
- •Five hours or above of unexcused absences will result in the lower level of the final grade by one grade band (e.g. from C- to D+). Any excused absence must be discussed directly with the teacher.
- •Absence which is more than 1/3 of the total teaching hours will cause an F (a failing grade) directly.
- •An incomplete grade (I) will be considered in case of medical or family emergencies.



Participation

- *Students should participate in classes actively. Half of participation grade is determined by their presentation in class. They are encouraged to ask questions relevant to the subject and express their own opinions. Every student should respect the ideas, opinions, and questions of their classmates.
- *Students should also use office hours to ask questions or talk with the instructor for good communication and effective learning.
- Frequent visiting the instructor and chatting in English during office hours is highly recommended.
- *Any misbehavior and non-class related activities in class will result in the lower level of the participation grade, including ringing cell phones.
- All above behaviors will be solely evaluated by the instructor for scoring.

Textbook

Students must bring the textbook to class.

Topical Course Outline

Week	Topics	Platform	Homework
	Syllabus and introduction	Video Record	
	Chapter 1	MOOC	MOOC
	• The concept of operations and supply chain	西南财经大学	第一章单元
	Operations and supply chain processes	《运营管理》廖毅	测验
	Differences between services and goods	第一章	Review
	•Development of operations management		
1	• Chapter 2	Video Record	
	• Triple bottom line	1,1000 11000110	
	Competitive dimensions		
	*	MOOC	MOOC
	• Chapter 2	西南财经大学	第二章单元
	Productivity measurement	《运营管理》廖毅	测验
		第二章	Review
	• Chapter 3	MOOC	MOOC
	The product development process	西南财经大学	第三章单元
2	Designing service products	《运营管理》廖毅	测验
2	Economic analysis	第三章	Review
	Case Study-IKEA		
	• Chapter 5	МООС	MOOC
	Capacity planning concepts	西南财经大学	第四章单元
	Determine capacity requirements	《运营管理》廖毅	测验
3	Use decision tree to evaluate capacity	第四章	Review
	alternatives		
	Plan service capacity		
	Capacity utilization and service quality		
	• Chapter 7		
4	Manufacturing processes		Exercises for
4		-	Ch7
	Case Study		



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	• Chapter 8	
_	• Layout formats	Exercises for
5	Retail service layout	Ch8
	• Case Study	
	Midterm Project Q&A	
6	Midterm	Group Paper
U	mana	Due
	• Chapter 9	Exercises for
7	•An operational classification of services	Ch9
7	•Designing service organizations	Exercises for
	•Three contrasting service designs	Ch11
	• Chapter 11	
8	•Understanding processes	
0	•Process flowcharting	
	•Process analysis examples	
	• Chapter 12	
	•Total quality management	
9	•Quality specification and quality costs	Exercises for
	•Six-sigma quality	Ch 12 and
	•External benchmarking	explanation
	• Chapter 14	
	•Lean production	
	•Lean supply chains	
	• Exercises for Ch 14	
10	• Chapter 15	
10	•Logistics	Exercises for
	•Facility location	Ch 15
	• Chapter 16	
	•The bullwhip effect	
	•Supply chain uncertainty framework	
	•Total cost of ownership	
	• Chapter 20	
	•Understanding inventory management	Exercises for
11	•Inventory control systems	Ch 20 and
	•Inventory planning and accuracy	
	• Final review	explanation
		Group Paper
12	Presentations	Materials
12	125514410115	Due
		Due

Note: Some chapters or sections may leave for self-study, this is the students' duty to learn and understand, they may also be included in the quizzes or exams.

Teacher's Office Hour

- The instructor's office hour is shown in the front of the office door.
- Students are suggested to use the instructor's office hour and learning center to ask questions or talk with the instructor once at least per week for good communication and effective learning, which is recorded in the students' participation.
- The time can be scheduled by instructors or students, or both.

Cheating and Plagiarism



Cheating is not tolerated. Any student caught cheating on a quiz; test or exam will be given a mark of zero (0) for the particular work. At the beginning of the semester the definition of plagiarism will be carefully explained, when any thoughts or writings of another person are used, they must be clearly identified (usually one uses quotation marks) and the source notes. If any student is caught cheating on any homework assignment, the highest score the student can earn in that course is a "C".

Department Head:	•

