

Capital University of Economics and Business Overseas Chinese College Course Syllabus

Year and Semester 2018 Fall (September 3, 2018 - January 4, 2019) **Course Name** Human Resource Management **Course Code** CMAG213 **Course Type** ☐ General Education (Required) ☐ General Education (Elective) ☐ Professional Course ☐ Professional Course (Required) (Elective) ☑ Basic Disciplinary Course **Course Credits** 3 **Course Hours** 51 **Prerequisites** None Maggie Wang **Instructor** Office: C204 **Contact Information** Tele: (010) 83951085 Email: occ_wangyuan@cueb.edu.cn **Office Hour** M 9:00-10:00&15:30-16:30; T&TH:10:00-12:00

Grade/Section 2017ACCA/Y02

Course Time/Place M: 13:30—15:20 / 5#109

F: 13:30—14:20 / 5#109

T: 18:00—20:00; F:9:00-10:00-14:30-15:30

Textbook

A Framework for Human Resource Management 2rd Edition China Machine Press

Course Description

Learning Centre

The course is designed to provide graduate level business majors with exposure to advanced theory and research in human resource application of this knowledge to the practice of management.

Student Learning Objectives

To provide the students with knowledge of effective use of human resources through understanding human motivation and behavior patterns, we have to present the basic HRM functions of getting, training, motivating, and keeping people, while also discussing the new world of HRM. Each chapter of this book was organized to provide clarity and continuity. Each begins with learning objectives, which identify specifically what the reader should gain after reading the chapter. At the end of each chapter is a summary section, which relates chapter material specifically to the learning objectives. There is Key Terms section at the end of each chapter, These terms are defined in the margins and also in the glossary of the book.



Teaching Methods

This course contains lectures, class discussions, homework, quizzes, presentation and exams. Textbook content will be introduced first. Then real case and practice questions will be delivered to students as a way to test their understanding of the knowledge. This will require individual or group assignment in or after class.

Grade Criterion

Component	Weight	Description
		A cumulative final examination will be given based on all of the contents
		of the class. The exam paper may be composed of multiple-choice
	20%	questions, short answer questions, essay questions, problems, and
Final Exam		preparation of financial statements. Students should rely primarily on
		homework assignments to give them a sense of what they may see for
		material on exams.
		A cumulative midterm test will be given based on all of the contents that
M: 1 T T4	200/	have been taught in class. The test paper may be mainly composed of
Mid-Term Test	20%	multiple-choice questions and it should be completed within 15 minutes
		in class.
		Most of the assigned homework is taken from the Exercises in the
II	15%	textbook. Assignments will be collected at the clearly stated date. Late
Homework		assignments will not be accepted. The graded assignments will be kept
		by the tutor for reference and won't be returned to students.
	15%	There will be at least 2 quizzes during the semester. Quizzes may or may
Ovigges		not be announced in advance. It may also be used as a way to check the
Quizzes		attendance. Quizzes will test your knowledge of both concepts and the
		application of those concepts.
		The students will be divided into several groups to prepare a presentation.
		Each student is required to be involved in the presentation. The topics
Presentation	10%	can be selected from the textbook or lectures. Each group need to finish a
		PPT related to the topic which is given and hand in the related resources
		to the teacher before the presentation.
		Individuals will be asked to participate individually in a question and
Participation	10%	answer at least 5 times during the semester. The performances should be
		counted in their participation.
Attendance	10%	Refer to attendance policy listed below
Total	100%	

<u>Detailed Grade Computation</u>

	Before Midterm	After Midterm
Attendance	5%	5%
Participation	5%	5%
Homework	5%	10%
Quizzes	5%	10%



Presentation		10%
Midterm test	20%	
Final exam		20%
Total	40%	60%

Grading Policy

A+ 97-100	A 93-96	A- 90–92	B+ 87-89	B 83-86	B- 80–82
C+ 75-79	C 70-74	C- 67–69	D+ 63-66	D 62-60	F 0- 59

Exam Schedule

Midterm Test: November 5-9, 2018; Final Exam: January 7-11, 2019

Assessment of Student Performance

☞ Self-Study and Reading ability Practice

Instructor will give out the chapters or the reference books to read and use class hours to have discussion; students should be able to show a proactive attitude and ability for self-study and reading. Knowledge and oral English will be elements of homework or presentation score.

☞ Homework

Students should finish their homework by themselves. Copying from others will be treated as cheating and the homework scores will be lowered. Students should hand in all assignments on time. Late assignments will be accepted at the discretion of the instructor (i.e., when the student was ill or had an excused absence). Late assignments without reasonable proof will be reduced in score by 50%.

☞ Attendance

Because the course covers a great deal of material, attending every class session is very important for performing well.

- Being late for 15 minutes or more is considered an absence.
- Five hours or above of unexcused absences will result in the lower level of the final grade by one grade band (e.g. from C - to D +). Any excused absence must be discussed directly with the
- Absence which is more than 1/3 of the total teaching hours will cause an F (a failing grade) directly.

but students are welcome to continue attending classes.

• An incomplete grade (I) will be considered in case of medical or family emergencies.

Participation

- Students should participate in classes actively. Half of participation grade is determined by their presentation in class. They are encouraged to ask questions relevant to the subject and express their own opinions. Every student should respect the ideas, opinions, and questions of their classmates.
- · Students should also use office hours to ask questions or talk with the instructor for good communication and effective learning.
- Frequent visiting the instructor and chatting in English during office hours is highly



recommended.

- Any misbehavior and non-class related activities in class will result in the lower level of the participation grade, including ringing cell phones.
- All above behaviors will be solely evaluated by the instructor for scoring.

Textbook

Students must bring the textbook to class.

Topical Course Outline

Week	Date	Topics	Homework
1	Two hours	 Part one Introduction: Chapter 1&Chapter 2 & Chapter 3 Understand what is HRM Discrimination 	
	One hour	3. A strategic management process	
2	Two hours	 Part two Recruitment & Placement: Chapter 4 Job analysis Uses of job analysis information Steps in job analysis Methods for collecting 	
	One hour	7. Writing job descriptions 8. Writing job specifications	
	Two hours	 Part two: Chapter 5 HR planning and recruiting Planning and forecasting Forecasting HR needs Forecasting the supply of internal and external candidates 	
	One hour	4. Effective recruiting5. Source of internal and external	
	Two hours	— (Mid-autumn Festival Holiday)	_
4	One hour	 Part two: Chapter 6 Employee testing and selection Basic testing concepts Types of Tests 	
_	Two hours — (National Day Holi	— (National Day Holiday)	
5	One hour	— (National Day Holiday)	_
6	Two hours	 Part two: Chapter 6 3. Assessment center 4. More selection methods Group discussion 	_
0	One hour	 Part two: Chapter 7 Types of interview Administering the interview 	_



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7 One hour		Part two: Chapter 7 Interview candidates	Group work: Based
		3. Common interview mistakes	on the given case to
	nours	4. Design and conduct an effective interview5. How to conduct an effective interview	design a suitable interview method
	Part two: Chapter 7 Interview candidates	interview method	
	One	Class activities: Based on the case design a suitable	
	hour	interview and present the result	
		Part three Training and Development: Chapter 8	
		Training and developing employees	
	Two	2. Orientation and training	
	hours	3. Training needs analysis	
8		4. Training methods	
		Assign midterm task	
	One hour	Checking questionnaires of midterm test	
	Two	Appraising performance	
İ	hours	2. Appraisal methods	
		3. Appraisal problems and solutions	
9	One	Part three: Chapter 9 Performance management and	Design an appraisal
	One hour	appraisal	form for your
	nour	4. Appraisal interview	instructors
	Two	● Midterm Test	
	hours	Group presentation for the interview results	
10	One	● Midterm Test	
	hour	Group presentation for the interview results	
		Part three: Chapter 10 Managing careers	
	Two	Managing your career	
	hours	2. Managing promotion and transfer	
11			
	One	• Part three: Chapter 10 Managing careers	
	hour	3. Tips on CV,	
	nour	4. Write a CV	
		Part four Compensation: Chapter 11 Establishing	
	Two	strategic pay plans	
	hours	Equity and its impact son pay rates Establishing pay rates	
12		2. Establishing pay rates3. Pricing managerial and professional jobs	
12		Part four Compensation: Chapter 11 Establishing strategic	
	One	pay plans	
	hour	4. Competency-based pay	
		5. Compensation trend	
Hour		• Part four: Chapter 12 Pay for performance and	
	17	financial incentives	
	Hour hours	1. Money and motivation	
		2. Types of incentive plans	
13		3. Individual employee incentive	
		Part four: Chapter 12 Pay for performance and	
	One	financial incentives	
	hour	4. Sales compensation	
		5. Team incentive	
		5. Touri monuse]



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14	Two hours	 Part four: Chapter 13 Benefits and Service Benefits Flexible benefits program 	Do a company research on employees benefits
	One hour	 Part four: Chapter 13 Benefits and Service Group excise: Take a company as example to analyses employee benefits 	
15	Two hours	 Part five Employees relations: Chapter 14 Ethic, justice, and fair treatment in HR management Ethics and fair treatment at work The role of HR in ethics and fair treatment Two-way communications 	
One hour	 Part five Employees relations: Chapter 14 Ethic, justice, and fair treatment in HR management Employee discipline Managing dismissal 		
16	Two hours In class activity (case analysis) One hour In class activity (case analysis)	In class activity (case analysis)	
10		In class activity (case analysis)	
17	Two hours	Presentation I (3-4 groups)	
17	One hour	Presentation II (2-3 groups)	
18	Two hours	Final Review	
	Jan. 1	— (New Year's Day Holiday)	

Note: Some chapters or sections may leave for self-study, this is the students' duty to learn and understand, they may also be included in the quizzes or exams.

A review in Chinese may be held during L.C. and O.H. in the semester.

Teacher's Office Hour

- The instructor's office hour is shown in the front of the office door.
- Students are suggested to use the instructor's office hour and learning center to ask questions or talk
 with the instructor once at least per week for good communication and effective learning, which is
 recorded in the students' participation.
- The time can be scheduled by instructors or students, or both.

Cheating and Plagiarism

Cheating is not tolerated. Any student caught cheating on a quiz; test or exam will be given a mark of zero (0) for the particular work. At the beginning of the semester the definition of plagiarism will be carefully explained, when any thoughts or writings of another person are used, they must be clearly identified (usually one uses quotation marks) and the source notes. If any student is caught cheating on any homework assignment, the highest score the student can earn in that course is a "C".

Important Dates



Fall Semester, 2018	August 31, 2018— January 13, 2019
Aug. 31	Registration
Sep.3	Classes Begin
Sep.7 - 20	Freshmen's Military Training
Sep.24	Classes Begin (Freshmen)
Sep.24	Mid-Autumn Festival (tentative)
Oct.1 - 5	National Day Holiday (tentative)
Oct. 29 - Nov. 2	Mid-term Test
Jan.1, 2019	New Year's Day Holiday (tentative)
Jan.2-11	Final Exam Period
Jan.14	Winter Vacation Begins

Note: This syllabus is tentative and may be changed or modified throughout the semester. All students will be notified and a new syllabus will be given.

